



Sharing Thought and Experience in the Process of Developing a Research Oriented Business School

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- 1. Mission of the best Business Schools..*
- 2. Business Department Strategy*
- 3. Business Department Research Results*
 - 1. A&E ranking: Research of Best Schools*

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We educate leaders who make differences in the world

For nearly a century, our faculty have drawn on their passion for teaching,

- their experience in working with organizations worldwide, and
- the insights gained from their research to educate generations of leaders
- who have shaped the practice of business in every industry and in every country around the world.

Apply unparalleled intellectual resources to prepare business leaders who fuel the growth of industries and economies throughout the world

The school's faculty are the world's most published and most cited among business schools.

- ✓ [Academy of Management Journal](#) ranked Wharton as top institution in the simultaneous pursuit of scholarly achievements and excellence in teaching
- ✓ Most recently, the [Chronicle of Higher Education](#) rated Wharton's Marketing and Management departments as the first and second in the world for research productivity, respectively.

Our mission is to create ideas that deepen and advance our understanding of management and with those ideas to develop innovative, principled, and insightful leaders who change the world

We seek to attract faculty and students with high leadership potential and engage in an academically-rigorous, research-supported, mutually-responsible learning process, enhanced by uncommon levels of interdisciplinary scholarship and community engagement.

To bring into our teaching:

- **insights** gained from their **research**
- **experience** in **working** with local, multilatinas and multinationals organizations

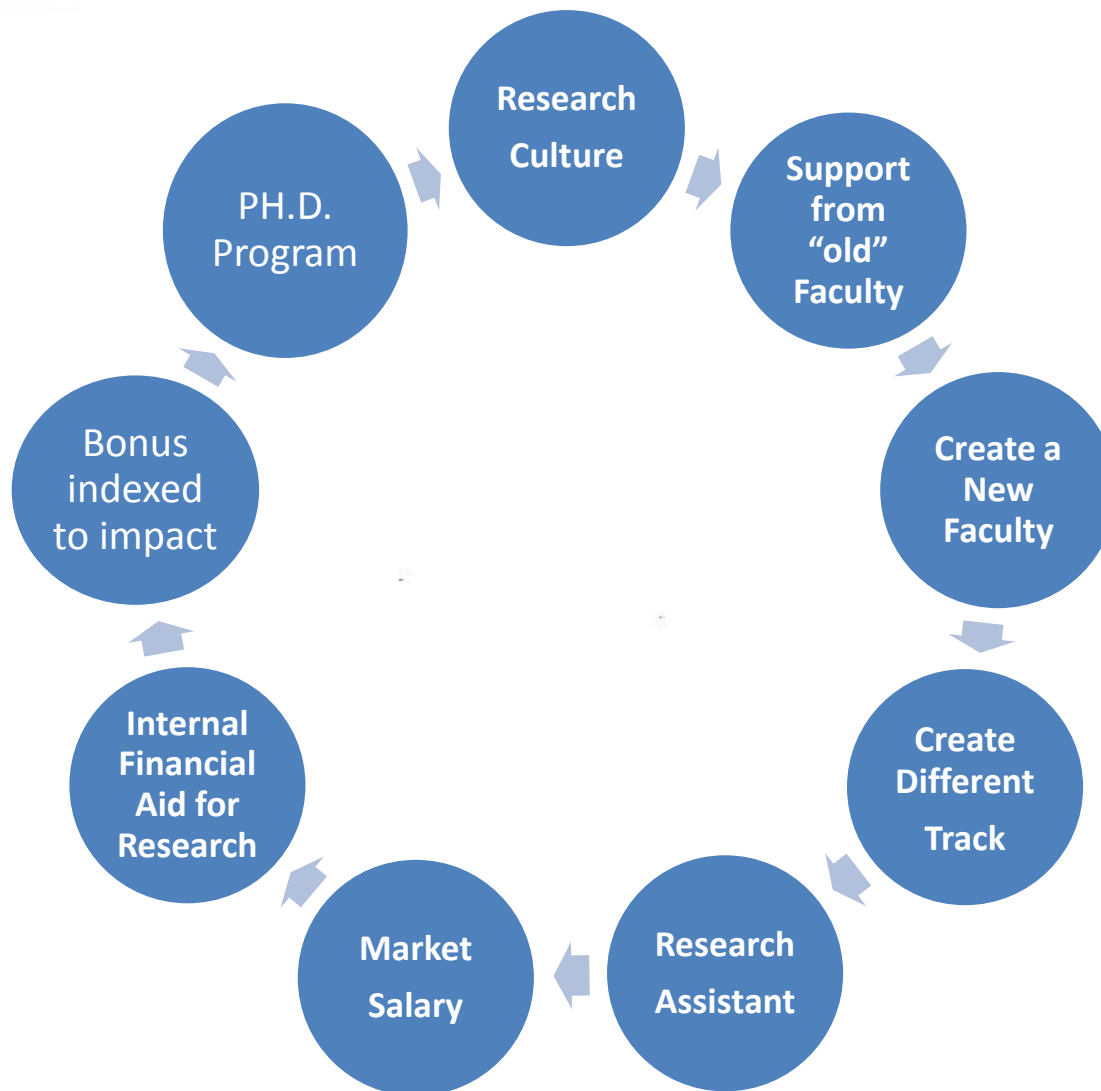
And to create

- **knowledge** and advance our understanding about the **behavior of our consumer and markets** in all **academic fields**, engaged in an **academically-rigorous, research-supported**,
- As results to get collaboration for cross research and a networking of researchers able to produce papers published among the best JPR

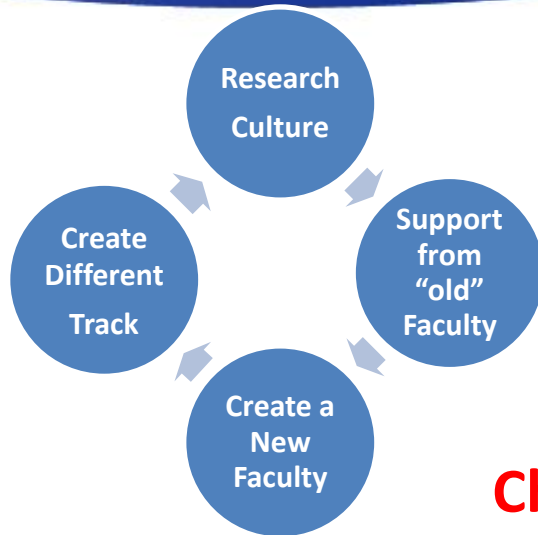
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- As **Business School** our commitment is oriented:
 - ✧ To contribute to generate **new knowledge**
 - ✧ To contribute to **understand Management and Market**
 - ✧ To contribute to **build up growth in Chile**
 - ✧ To contribute to create a better and a **more equal country**
 - ✧ To contribute to create and **educate leaders** for changing their country and the development of their communities
 - ✧ To contribute to have a **global vision**
- ✓ Doing all of these without any compromise with an ideology, a religious or an economic group

Process of Changing to a Research School



Process of Changing to a Research School: first face



Change the Faculty Workload

- Identifies the strengths of each one
- Not everyone do the same
- Don't reduce salaries
- Hire new Faculty
- Send young Faculty to study abroad
- Create new Sources of financing

✧ We start the change during the 2000's

✧ 90's : 10% Ph. D.

✧ 2000: 25% Ph. D. (4 new hired)

✧ 2006: Started the real Process: 3 tracks

❖ Research Track

- 4 courses + 1 academic paper
- 3 courses + 1 ISI paper
- No Proceedings

❖ Teaching Track

- 6 to 8 courses + article in professional Journal

❖ Adjunct Track

- Half of time : 5 courses

•However the average is that every professor teaches 2 or 3 additional courses plus other academic works



- Marketing
 - 5 New PH.D
- Finance
 - 4 New PH.D.
 - 1 Student in USA
- HHRR
 - 3 New Ph.D.
 - 1 in Europe
 - 1 in “Military Services”: R. A
- Accounting
 - 1 New Ph.D.
 - 1 in Europe
- Business Intelligence - IT
 - 2 New Ph.D.
- Management and Operations Science
 - 4 New PH.D.



Process of Changing to a Research School: Second phase



- ✓ Hire research assistants
- ✓ Send researcher to Conferences
- ✓ To Pay edition and translation
- ✓ To Finance research travel and meeting
- ✓ To buy Data base and software
- ✓ Motivate to publish in Journal of High impact
- ✓ others



- ✓ Doctoral Program a Networking of Researcher
- ✓ International Faculty or Partner
- ✓ Contribution to improve the Academy in the Region
- ✓ Research assistants

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Ranking MBA – Business School America Economía Magazine

RK 15	RK 14	ESCUELA	INDICE 15
1	1	EGADE BUSINESS SCHOOL	79,32
2	3	U. ADOLFO IBAÑEZ	74,75
3	5	FGV - EAESP	58,1
4	2	INCAE	75,34
5	9	PUC - CHILE	75,32
6	10	IAE - AUSTRAL	63,91
7	7	U. DE CHILE	100,00
8	6	UNIANDES	86,87
9	11	U. TORCUATO DI TELLA	77,45
10	8	IESA	51,58
11	20	U. DEL DESARROLLO	64,87
12	15	U. DIEGO PORTALES	70,93
13	12	ESAN	47,71
14	13	U. DE SAN ANDRES	51,36
15	22	FIA - U. DE SAO PAULO	48,87

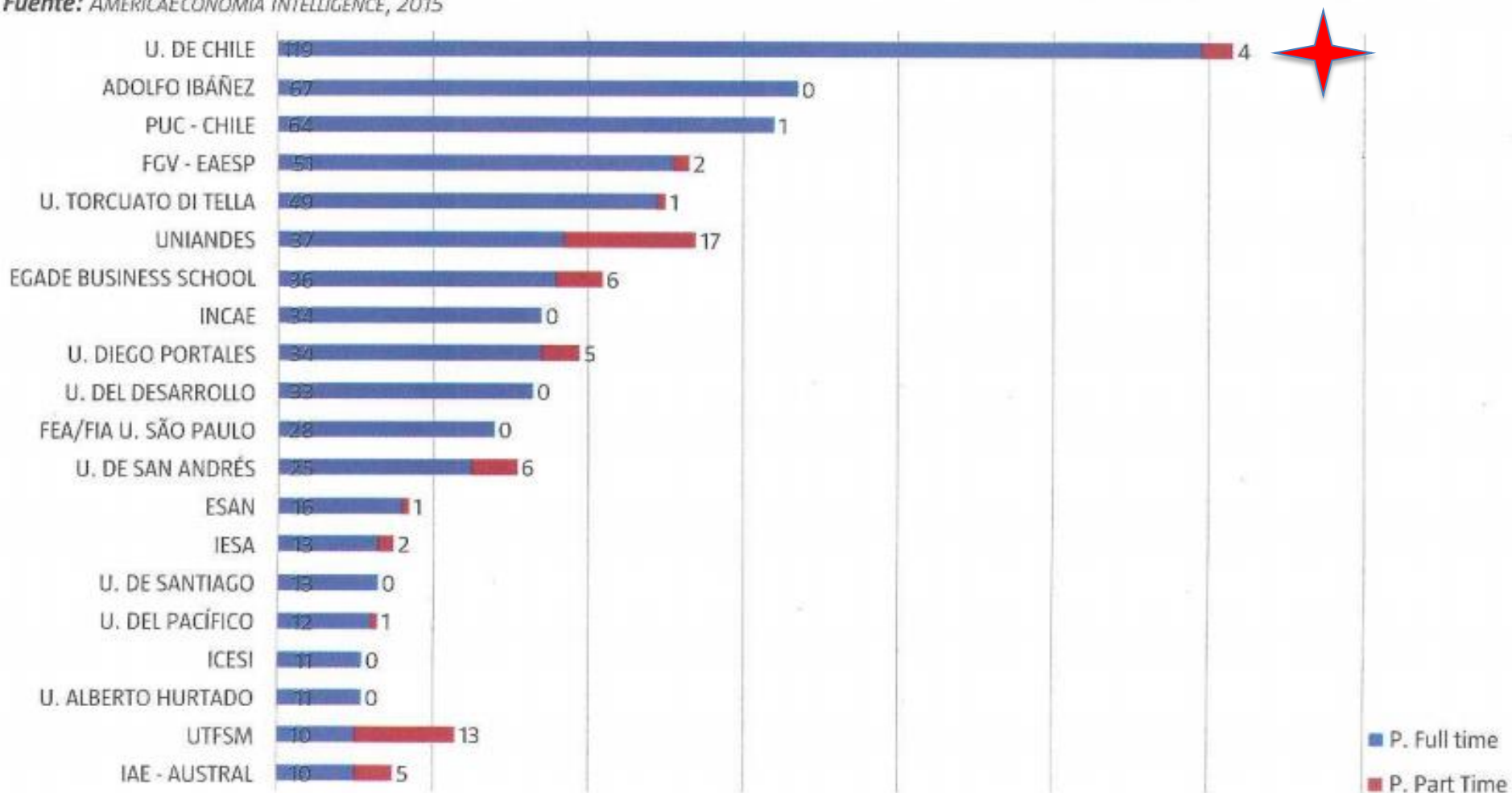
**We are 7th in the
Ranking 2014 and 2015
But
Nº1 in Research
Production (100%)**



Ríos de tinta color ISI

Producción de Papers ISI según profesor en 20 escuelas con mejor puntaje en la dimensión de producción del conocimiento

Fuente: AMÉRICA ECONOMÍA INTELIGENCIA, 2015



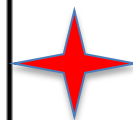
Benchmarking in Marketing

AREA	SUB RK 15	ESCUELA	INDICE FINAL
MARKETING	1	U. DE CHILE	100,00
	2	EGADE BUSINESS SCHOOL	90,57
	3	ICESI	88,33
	4	U. ADOLFO IBAÑEZ	88,20
	5	PUC - CHILE	87,39
	6	U. TORCUATO DI TELLA	79,56
	7	U. DEL NORTE	76,15
	8	FEA/FIA U. SAO PAULO	75,94
	9	ESAN	70,33
	10	UTFSM	56,12



Benchmarking in Finance

AREA	SUB RK 15	ESCUELA	INDICE FINAL
FIANANZAS	1	U.TORCUATO DI TELLA	100,00
	2	UNIANDES	87,06
	3	U. DE CHILE	85,52
	4	PUC - CHILE	81,98
	5	U. ADOLFO IBAÑEZ	78,66
	6	ESAN	76,56
	7	U. DIEGO PORTALES	74,65
	8	IESA	72,17
	9	ICESI	66,81
	10	UTFSM	63,70



Benchmarking in HRRR

AREA	SUB RK 15	ESCUELA	INDICE FINAL
RECURSOS HUMANOS Y COMPORTAMIENTO ORGANIZACIONAL	1	FGV - EAESP	100,00
	2	IAE - AUSTRAL	92,60
	3	UNIANDES	91,77
	4	U. DE CHILE	91,24
	5	PUC - CHILE	88,33
	6	EGADE BUSINESS SCHOOL	87,91
	7	FEA/FIA U. SAO PAULO	86,53
	8	U. ADOLFO IBAÑEZ	80,53
	9	U. DIEGO PORTALES	71,58
	10	U. DE SAN ANDRES	70,57



AREA	SUB RK 15	ESCUELA	INDICE FINAL
ECONOMIA	1	U. TORCUATO DI TELLA	100,00
	2	PUC - CHILE	99,53
	3	U. DEL DESARROLLO	94,13
	4	U. DE CHILE	88,47
	5	U. ADOLFO IBAÑEZ	87,80
	6	U. DIEGO PORTALES	84,08
	7	U. DE SANTIAGO	80,20
	8	EGADE BUSINESS SCHOOL	66,24
	9	U. ALBERTO HURTADO	64,14
	10	U. DE SAN ANDRES	54,78



- **Research** helps to build up good reputation
- **Students** are exposed to new knowledge that they are able to apply in their companies
- **Companies** recognize excellence and get interest in hire the students
- **Faculty** is hired as consultant
- **Good Professors** are interested in work for you and to remain at your school
- Help your school in getting good and real **global partners**



Challenge for continuing doing Research

- ✧ **To avoid teach too many courses**
 - Is a trade off when you one more and better research
 - one have to build up the budget without external support

- ✧ **To understand the point of view of the Companies**
 - Work together – use its Data Bases
 - Discuss with them the research results

- ✧ **To create a network for doing Research**
 - Coopetition

- ✧ **Colaborative work trough**
 - CLADEA
 - AMBA
 - AACSB
 - Eduniversal Partners
 - Visiting Professors/scholars





